



CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Financial Statements

For the year ended March 31, 2025

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
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For the year ended March 31, 2025

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Management's Responsibility for Financial Reporting

The financial statements of Canadore College of Applied Arts and Technology (the "College") are the responsibility of management and have been approved by the Board of Governors.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs"). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. The financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly, in all material respects.

The College maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the College's assets are appropriately accounted for and adequately safeguarded.

The College's liabilities have been reviewed by management. There are no material liabilities in either fact or contingency as at the date of this report that have been omitted from these financial statements.

The Board of Governors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Audit Committee.

The Audit Committee is appointed by the Board of Governors and meets regularly with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the financial statements and the external auditor's report. The Committee reports its findings to the Board for consideration when approving the financial statements. The Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The financial statements have been audited by BDO Canada LLP, the external auditors, in accordance with Canadian generally accepted auditing standards. BDO Canada LLP has full and free access to the Audit Committee.



President and CEO

Chief Financial Officer

June 9, 2025

Independent Auditor's Report

To the Board of Governors of Canadore College of Applied Arts and Technology

Opinion

We have audited the financial statements of Canadore College of Applied Arts and Technology (the College), which comprise the statement of financial position as at March 31, 2025, the statements of changes in net assets, remeasurement gains and losses, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2025, and its results of operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Ontario
June 9, 2025

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement of Financial Position

March 31	2025	2024
Assets		
Current		
Cash and cash equivalents	\$ 69,250,313	\$ 134,754,018
Accounts receivable (note 4)	11,524,146	15,069,180
Grants receivable	7,216,169	4,316,906
Prepaid expenses	2,403,271	2,482,947
	90,393,899	156,623,051
Internally restricted cash and investments (notes 2 and 15)	61,134,962	52,699,110
Restricted cash and investments (note 2)	6,217,666	6,072,981
Other receivables (note 5)	488,599	488,599
Capital assets (note 6)	97,327,518	88,848,186
Infrastructure assets (note 7)	34,776,189	35,147,618
	\$290,338,833	\$339,879,545
Liabilities		
Current		
Accounts payable and accrued liabilities	\$ 32,090,606	\$ 33,418,157
Deferred revenue (note 8)	26,713,506	108,914,458
Deferred contributions (note 11)	582,007	258,582
Current portion of long-term debt (note 9)	1,080,539	960,139
	60,466,658	143,551,336
Long-term debt (note 9)	13,667,043	14,110,785
Post-employment benefits and compensated absences (note 10)	2,594,200	2,264,704
Asset retirement obligation (note 22)	1,824,162	2,463,910
Infrastructure liabilities (note 7)	32,730,801	33,316,636
Deferred capital contributions (note 12)	51,499,813	48,766,147
	102,316,019	100,922,182
Net Assets		
Unrestricted	28,356,737	11,250,953
Invested in capital assets (note 14)	31,568,722	25,499,714
Internally restricted (note 15)	61,134,962	52,699,110
Externally restricted (note 13)	6,217,666	6,072,981
	127,278,087	95,522,758
Accumulated remeasurement gains (losses)	278,069	(116,731)
	127,556,156	95,406,027
	\$290,338,833	\$339,879,545

Contingencies (note 16)

On behalf of the Board:

Chair

President

The accompanying notes are an integral part of these financial statements.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement of Changes in Net Assets

	March 31, 2025				
	Unrestricted	Invested in Capital Assets	Internally Restricted	Externally Restricted	Total
Net assets, beginning of year	\$ 11,250,953	\$ 25,499,714	\$ 52,699,110	\$ 6,072,981	\$ 95,522,758
Endowments received during the year	-	-	-	144,685	144,685
Excess (deficiency) of revenues over expenses for the year	35,404,845	(3,794,201)	-	-	31,610,644
Inter fund transfer (note 14)	(9,863,209)	9,863,209	-	-	-
Transfer to internally restricted (note 15)	(8,435,852)	-	8,435,852	-	-
Net assets, end of year	\$ 28,356,737	\$ 31,568,722	\$ 61,134,962	\$ 6,217,666	\$ 127,278,087

	March 31, 2024				
	Unrestricted	Invested in Capital Assets	Internally Restricted	Externally Restricted	Total
Net assets, beginning of year	\$ 5,962,829	\$ 12,711,242	\$ 36,025,783	\$ 5,912,801	\$ 60,612,655
Endowments received during the year	-	-	-	160,180	160,180
Excess (deficiency) of revenues over expenses for the year	37,360,346	(2,610,423)	-	-	34,749,923
Inter fund transfer (note 14)	(15,398,895)	15,398,895	-	-	-
Transfer to internally restricted (note 15)	(16,673,327)	-	16,673,327	-	-
Net assets, end of year	\$ 11,250,953	\$ 25,499,714	\$ 52,699,110	\$ 6,072,981	\$ 95,522,758

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement of Remeasurement Gains and Losses

For the year ended March 31	2025	2024
Accumulated remeasurement (losses), beginning of year	\$ (116,731)	\$ (85,990)
Unrealized gains (losses) attributable to:		
Equity instruments	394,800	(30,741)
	<u>394,800</u>	<u>(30,741)</u>
Realized losses attributable to:		
Equity instruments	-	-
	<u>-</u>	<u>-</u>
Net remeasurement gains (losses) for the year	394,800	(30,741)
Accumulated remeasurement gains (losses), end of year	\$ 278,069	\$ (116,731)

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement of Operations

For the year ended March 31	2025	2024
Revenues		
Grants and reimbursements	\$ 31,402,723	\$ 29,915,601
Student fees - domestic	17,445,252	15,679,988
Student fees - international (note 19)	179,843,248	167,074,843
Ancillary	3,645,670	3,193,947
Investment income	7,800,631	10,120,415
Other	8,980,216	7,149,641
Gain on disposal of capital assets	-	157,193
Amortization of deferred capital contributions	4,513,329	4,788,239
	<u>253,631,069</u>	<u>238,079,867</u>
Expenses		
Salaries and benefits	60,535,274	57,695,247
Instructional supplies and field work	2,017,697	1,853,298
Utilities and plant services	11,813,045	9,411,946
Contracted and professional services	13,006,924	11,690,910
International activities (note 19)	104,587,185	98,921,583
General expenditures and supplies	7,640,948	6,142,726
Information technology, furniture and equipment, purchases and rentals	5,212,380	3,416,510
Scholarships, bursaries and awards	2,402,287	2,438,157
Ancillary	5,140,722	3,362,112
Interest on long-term debt	618,087	260,422
Loss on disposal of capital assets	58,819	-
Accretion expense	366,917	209,749
Amortization of capital assets	8,620,140	7,927,284
	<u>222,020,425</u>	<u>203,329,944</u>
Excess of revenues over expenses for the year	\$ 31,610,644	\$ 34,749,923

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Statement of Cash Flows

For the year ended March 31	2025	2024
Net inflow (outflow) of cash related to the following activities		
Operating		
Excess of revenues over expenses	\$ 31,610,644	\$ 34,749,923
Items not involving cash:		
Amortization of capital assets	8,620,140	7,927,284
Amortization of deferred capital contributions	(4,513,329)	(4,788,239)
Recognition of infrastructure assets performance obligation	(539,478)	(522,933)
Accretion expense	366,917	209,749
Loss (gain) on disposal of capital assets	58,819	(157,193)
Accrual for post-employment benefits and compensated absences	530,000	308,000
Unrealized gain (loss) on externally restricted cash and investments	394,800	(30,741)
	<u>36,528,513</u>	<u>37,695,850</u>
Change in non-cash operating working capital:		
Accounts receivable	3,545,034	(4,994,719)
Grants receivable	(2,899,263)	135,553
Prepaid expenses	79,676	(924,589)
Accounts payable and accrued liabilities	(1,327,551)	7,343,670
Deferred revenue	(82,200,952)	17,521,638
Deferred contributions	323,425	148,701
	<u>(45,951,118)</u>	<u>56,926,104</u>
Investing		
Increase in internally restricted cash and investments	<u>(8,435,852)</u>	<u>(16,673,327)</u>
Financing		
Repayment of long-term debt	(823,342)	(799,507)
Repayment of infrastructure liability	(125,724)	(122,180)
Advances of long-term debt	500,000	7,000,000
Cash outlays for post employment benefits	(200,504)	(229,401)
Cash outlays for asset retirement obligation	(973,414)	(344,448)
	<u>(1,622,984)</u>	<u>5,504,464</u>
Capital		
Purchase of capital assets	(16,740,746)	(23,212,292)
Proceeds on disposal of capital assets	-	175,046
Contributions received for capital purposes	7,246,995	1,525,685
	<u>(9,493,751)</u>	<u>(21,511,561)</u>
(Decrease) increase in cash and cash equivalents	(65,503,705)	24,245,680
Cash and cash equivalents, beginning of year	134,754,018	110,508,338
Cash and cash equivalents, end of year	<u>\$ 69,250,313</u>	<u>\$ 134,754,018</u>

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES

Description of Organization	<p>Canadore College of Applied Arts and Technology ("Canadore" or the "College"), established in 1967, is an Ontario College of applied arts and technology duly established pursuant to Ontario Regulation 34/03 made under the Ontario Colleges of Applied Arts and Technology Act, 2002. The College is an agency of the Crown and provides postsecondary education to full-time and part-time students.</p> <p>The College is a not-for-profit organization and, as such, is exempt from income taxes under the Income Tax Act (Canada).</p>
Basis of Presentation	<p>The financial statements of the College have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").</p>
Controlled Entities	<p>Controlled not-for-profit organizations are not consolidated in the College's financial statements. Disclosure is provided instead.</p> <p>These financial statements do not reflect the accounts of First Peoples Circle on Education, a not-for-profit corporation that carries on activities in furtherance of Indigenous culture, of which the College is the sole member.</p>
Cash and Cash Equivalents	<p>Cash and cash equivalents include cash on hand, balances with banks and short-term deposits with maturities of three months or less. Bank borrowings are considered financing activities.</p>
Revenue Recognition	<p>The College follows the deferral method of accounting for contributions, which include donations and government grants. Tuition fees and contract training revenues are recognized as income to the extent that the related courses and services are provided within the fiscal year of the College.</p> <p>Ancillary revenues including parking, residence and other sundry revenues are recognized when products are delivered or services are provided to the student or client, the sales price is fixed and determinable, and collection is reasonably assured.</p> <p>Unrestricted contributions are recognized as revenue when received or receivable.</p> <p>Externally restricted contributions and restricted investment income are recognized as revenue in the year in which the related expenses are incurred.</p> <p>Restricted contributions for the purchase of capital assets are deferred and amortized to revenue at a rate corresponding with the amortization rate for the related capital assets.</p> <p>Endowment contributions are recognized as direct increases in endowed net assets.</p> <p>Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Restricted investment income that must be maintained as an endowment is credited to net assets. Unrestricted investment income is recognized as revenue when earned.</p>

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital Assets

Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expenses. Betterments that extend the estimated useful life of an asset are capitalized.

When a capital asset no longer contributes to the College's ability to provide services or the value of the future economic benefits associated with the capital asset is less than its net book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value.

Construction in progress costs are capitalized as incurred and transferred to applicable capital asset categories and amortized once the assets are placed in service.

Capital assets are capitalized on acquisition and amortized on a straight-line basis over their useful lives, which has been estimated to be as follows:

Buildings and building improvements	25-40 years
Site improvements	10 years
Furniture and equipment	5 years
Computer equipment and computers under capital lease	3-5 years
Equipment	5-10 years

Retirement and Post-Employment Benefits and Compensated Absences

The College provides defined retirement and post-employment benefits and compensated absences to certain employee groups. These benefits include pension, health and dental, vested sick leave and non-vested sick leave. The College has adopted the following policies with respect to accounting for these employee benefits:

- (i) The costs of post-employment future benefits are actuarially determined using management's best estimates of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight-line basis.
- (ii) The costs of the multi-employer defined pension and the employer's contributions due to the plan in the period.
- (iii) The cost of vesting and non-vesting sick leave benefits are actuarially determined using management's best estimate of salary escalation, employees' use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- (iv) The discount rate used in the determination of the above-mentioned liabilities is equal to the College's internal rate of borrowing.

Vacation Pay

The College recognizes vacation pay as an expense on an accrual basis.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial Instruments

The College classifies its financial instruments as either fair value or amortized cost. The College's accounting policy for each category is as follows:

Fair Value

The College has designated its bond portfolio that would otherwise be classified into the amortized cost category as fair value as the College manages and reports performance on a fair value basis.

Amortized Cost

This category includes accounts receivable, other receivables, accounts payable and accrued liabilities, operating loan and long-term debt. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

Liability for Asset Retirement Obligations

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire a capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related capital asset if it is still in productive use. This cost is amortized over the useful life of the capital asset. If the related capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

Public Private Partnership

The College initially recognizes infrastructure, or a betterment to infrastructure, procured through a public private partnership arrangement as an asset at cost where, through the terms and economic substance of the public private partnership the College controls the purpose and use of the infrastructure, access to the future economic benefits and exposure to risks of the infrastructure asset, and any significant residual interest in the infrastructure at the end of the public private partnership's term. Where cost of the infrastructure asset is neither determinable nor verifiable from the public private partnership process and agreement, cost is determined to be the estimated fair value of the asset at the transaction date.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

Public Private Partnership
(continued)

Infrastructure assets are subsequently amortized on a straight-line basis over their estimated useful lives as follows:

Student Residence at 17 College Drive	105 years
Student Residence at 19 College Drive	105 years

When the College recognizes an infrastructure asset in relation to a public private partnership and has an obligation to provide consideration to the private sector partner, it recognizes a liability that is initially measured at the same amount as the related infrastructure asset, reduced by any consideration previously provided to the private sector partner. When the liability results from a combination of the financial liability model and the user pay model, the liability is separated into a financial liability and a performance obligation.

The financial liability is subsequently measured at amortized cost using the effective interest method. For the financial liability for each student residence, the College was unable to determine the implicit contract rate, the weighted average cost of capital specific to the public private partnership arrangement or the private sector partner’s cost of capital. As a result, the discount rate used to determine the financing charge embedded in the financial liability was 3.48% for 17 College Drive and 3.22% for 19 College Drive, which represents the College’s cost of borrowing for an obligation of a similar amount and risk profile upon of initial recognition.

When the College has granted the private sector partner the right to earn revenue from third party users or from another revenue generating asset as compensation, revenue is recognized and the liability is subsequently reduced as the performance obligation(s) are satisfied. For the student residence public private partnership arrangements, the College has granted the private sector partner the right to charge tenants rent over the term of the arrangement. The College reduces the related performance obligation and recognizes revenue on a straight line basis over the term of the arrangement.

Management Estimates

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these results. Areas of key estimation include determination of fair value for the allowance for doubtful accounts, useful lives of capital assets, actuarial estimation of post-employment benefits and compensated absences liabilities and inputs for asset retirement obligations and infrastructure liabilities.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

2. FINANCIAL INSTRUMENT CLASSIFICATION

The following table provides costs and fair value information for financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below:

	2025		
	Fair Value	Amortized Cost	Total
Cash and cash equivalents	\$ 69,250,313	\$ -	\$ 69,250,313
Accounts receivable	-	11,524,146	11,524,146
Grants receivable	-	7,216,169	7,216,169
Internally restricted cash and investments ⁽ⁱ⁾	61,134,962	-	61,134,962
Restricted cash and investments ⁽ⁱⁱ⁾	6,217,666	-	6,217,666
Accounts payable and accrued liabilities	-	32,090,606	32,090,606
Infrastructure liability	-	1,615,511	1,615,511
Long-term debt	-	14,747,582	14,747,582
	<u>\$ 136,602,941</u>	<u>\$ 67,194,014</u>	<u>\$ 203,796,955</u>

	2024		
	Fair Value	Amortized Cost	Total
Cash and cash equivalents	\$ 134,754,018	\$ -	\$ 134,754,018
Accounts receivable	-	15,069,180	15,069,180
Grants receivable	-	4,316,906	4,316,906
Internally restricted cash and investments ⁽ⁱ⁾	52,699,110	-	52,699,110
Restricted cash and investments ⁽ⁱⁱ⁾	6,072,981	-	6,072,981
Accounts payable and accrued liabilities	-	33,418,157	33,418,157
Infrastructure liability	-	1,741,235	1,741,235
Long-term debt	-	15,070,924	15,070,924
	<u>\$ 193,526,109</u>	<u>\$ 69,616,402</u>	<u>\$ 263,142,511</u>

- (i) Included in internally restricted cash and investments is cash of \$15,041,952 (2024 - \$24,222,523) and interest bearing and equity holdings of \$46,093,010 (2024 - \$28,476,587)
- (ii) Included in restricted cash and investments is \$5,559,241 (2024 - \$5,375,618) in bonds and equities and \$658,425 (2024 - \$697,363) in interest bearing accounts with interest rates ranging from 0.85% to 11.35% (2024 - 1.00% to 12.35%) with maturities as follows:

	2025				
	Within 1 year	2 to 5 years	6 to 10 years	Over 10 Years	Total
Carrying value	\$ 4,090,771	\$ 334,941	\$ 957,311	\$ 176,218	\$ 5,559,241
Percent of total	74%	6%	17%	2%	

	2024				
	Within 1 year	2 to 5 years	6 to 10 years	Over 10 Years	Total
Carrying value	\$ 3,730,389	\$ 486,040	\$ 956,164	\$ 203,025	\$ 5,375,618
Percent of total	69%	9%	18%	3%	

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

2. FINANCIAL INSTRUMENT CLASSIFICATION (continued)

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- ❖ Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;
- ❖ Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- ❖ Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2025			
	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 69,250,313	\$ -	\$ -	\$ 69,250,313
Internally restricted cash and investments	61,134,962	-	-	61,134,962
Restricted cash and investments	6,217,666	-	-	6,217,666
	\$136,602,941	\$ -	\$ -	\$136,602,941

	2024			
	Level 1	Level 2	Level 3	Total
Cash and cash equivalents	\$ 134,754,018	\$ -	\$ -	\$ 134,754,018
Internally restricted cash and investments	52,699,110	-	-	52,699,110
Restricted cash and investments	6,072,981	-	-	6,072,981
	\$193,526,109	\$ -	\$ -	\$193,526,109

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2025 and 2024. There were also no transfers in or out of Level 3.

3. CREDIT FACILITY AGREEMENT

The College has an operating loan under a credit facility agreement with a Canadian chartered bank. The maximum draw permitted under this agreement is \$8,000,000 with an interest rate of prime less 0.75%. At March 31, 2025, the outstanding balance under this credit facility was \$Nil (2024 - \$Nil).

4. ACCOUNTS RECEIVABLE

	2025	2024
Trade receivables (net of \$Nil (2024 - \$Nil) allowance)	\$ 9,130,752	\$ 12,703,550
Student receivable (net of \$80,000 (2024 - \$85,000) allowance)	135,393	144,023
Harmonized Sales Tax receivable	1,431,177	1,242,256
Accrued interest receivable	826,824	979,351
	\$ 11,524,146	\$ 15,069,180

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

5. OTHER RECEIVABLES

The College, in conjunction with Nipissing University, entered into an agreement with the Corporation of the City of North Bay whereby the City would construct sewer and water services on behalf of the Education Centre. Project funding was provided by the Northern Ontario Heritage Fund Corporation and is repayable when the funds are received from the City of North Bay (see note 9).

As at March 31, the following amounts remain outstanding:

	2025	2024
Accounts receivable from City of North Bay repayable from future lot levies for water and sewer connections	\$ 488,599	\$ 488,599

6. CAPITAL ASSETS

	2025		
	Cost	Accumulated Amortization	Net Book Value
Land	\$ 3,832,791	\$ -	\$ 3,832,791
Site improvements	8,353,367	1,747,048	6,606,319
Buildings	129,929,892	61,574,044	68,355,848
Furniture and equipment	38,473,540	32,009,936	6,463,604
Computer equipment	10,455,043	9,614,410	840,633
Computers under capital lease	1,628,391	1,628,391	-
Equipment	31,385,878	20,157,555	11,228,323
	\$224,058,902	\$126,731,384	\$ 97,327,518
	2024		
	Cost	Accumulated Amortization	Net Book Value
Land	\$ 3,753,915	\$ -	\$ 3,753,915
Site improvements	2,890,826	1,184,638	1,706,188
Buildings	120,152,594	60,601,216	59,551,378
Furniture and equipment	35,501,515	30,715,286	4,786,229
Computer equipment	10,146,254	8,966,059	1,180,195
Computers under capital lease	1,628,391	1,628,391	-
Equipment	26,735,656	18,154,224	8,581,432
Construction in progress	9,288,849	-	9,288,849
	\$210,098,000	\$121,249,814	\$ 88,848,186

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

7. INFRASTRUCTURE ASSETS AND LIABILITIES

In 2011, the College entered into a public private partnership arrangement with Campus Development Corp. (the "Partner") for the design, construction, financing, operation and maintenance of a student residence on land owned by the College, 17 College Drive, that has been leased to the Partner. The effective date of completion of the building was September 1, 2012. In 2013, the College entered into another public private partnership arrangement with the Partner for the design, construction, financing, operation and maintenance of a student residence on land owned by the College, 19 College Drive, that has been leased to the Partner. The effective date of completion of the building was September 1, 2014. Under the terms of each of these arrangements, the Partner is responsible for constructing, financing, operating and maintaining the student residence for a period of 80 years in exchange for the right to charge tenants rent over that period and the right to compensation if rental income falls below a certain level for the first 20 years of the arrangement.

As of September 1, 2012, the residence building at 17 College Drive was recorded as a capital asset at a cost of \$17,000,000. The related liability was split between a performance obligation of \$15,889,405 and a financial liability of \$1,110,595 as described below. As of September 1, 2014, the residence building at 19 College Drive was recorded as a capital asset at a cost of \$22,000,000. The related liability was split between a performance obligation of \$20,459,310 and a financial liability of \$1,540,690 as described below. If an event of default as defined in the arrangement occurs, the College can terminate the arrangements and repossess the land and student residence buildings and replace the Partner as the operator of the student residences. Upon expiry or other termination of the arrangement, the Partner must surrender each student residence building to the College in good condition. Under the terms of the arrangements, the College is obligated to provide the Partner with access to 17 College Drive and 19 College Drive and the exclusive right to charge rents to tenants. The College recognizes revenue and reduces its liability on a straight-line basis as the performance obligations are satisfied over the 80 year term of each of the arrangements. During the current year, the College recognized \$201,132 (2024 - \$201,132) related to 17 College Drive and \$258,979 (2024 - \$258,979) related to 19 College Drive included in other revenue representing the revenue recognized and the related reduction of the performance obligation for each arrangement.

The infrastructure assets are comprised of the following:

		2025		
		Cost	Accumulated Amortization	Net Book Value
17 College Drive		\$ 17,000,000	\$ 2,023,810	\$ 14,976,190
19 College Drive		22,000,000	2,200,001	19,799,999
		\$ 39,000,000	\$ 4,223,811	\$ 34,776,189
		2024		
		Cost	Accumulated Amortization	Net Book Value
17 College Drive		\$ 17,000,000	\$ 1,861,905	\$ 15,138,095
19 College Drive		22,000,000	1,990,477	20,009,523
		\$ 39,000,000	\$ 3,852,382	\$ 35,147,618

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

7. INFRASTRUCTURE ASSETS AND LIABILITIES (continued)

Additionally, for the first 20 years of the arrangement, the College has a financial liability to compensate the Partner on an annual basis if the gross rental income for each student residence falls below a certain level in certain circumstances. During the current year, the College recognized \$58,302 (2024 - \$54,759) related to 17 College Drive and \$67,422 (2024 - \$67,422) related to 19 College Drive related to this requirement. Furthermore, during this same twenty-year period of the arrangement, if the Partner is able to generate additional revenue during the summer months above a certain level for each student residence, the College has a contractual right to receive 50% of the additional net profits generated.

The infrastructure liabilities are comprised of the following:

	2025	2024
Financial liability	\$ 1,615,511	\$ 1,741,235
Performance obligation	31,115,290	31,575,401
	\$ 32,730,801	\$ 33,316,636

8. DEFERRED REVENUE

	2025	2024
Advanced tuition fees	\$ 23,348,981	\$ 104,047,739
Alumni Association	570,931	556,443
Student Athletics	363,954	341,564
Grants and other	2,429,640	3,968,712
	\$ 26,713,506	\$108,914,458

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

9. LONG-TERM DEBT

	2025	2024
Student Residence		
4.67% Mortgage, commencing April 2025 payable in semi-annual instalments of \$290,579 including principal and interest, maturing October 3, 2044	\$ 7,500,000	\$ 7,000,000
2.14% Mortgage, payable in monthly installments of \$35,394, including principal and interest, maturing October 27, 2029	1,826,415	2,207,769
3.477% Mortgage payable in semi-annual installments of \$116,263 including principal and interest, maturing November 10, 2026	445,523	657,028
3.222% Mortgage payable in semi-annual installments of \$63,446 including principal and interest, maturing July 1, 2027	302,456	416,832
Capital Financing		
3.95% Fixed rate term loan, payable in semi-annual installments of \$114,404 including principal and interest, maturing March 5, 2049	3,526,332	3,613,197
3.2% Fixed rate term loan, payable in monthly installments of \$4,235 including principal and interest, maturing December 20, 2041	658,257	687,499
Infrastructure Upgrades		
Interest free incentive term-loan payable to Northern Ontario Heritage Fund Corporation to be repaid from proceeds received from the City of North Bay for future lot levies for water and sewer connections (see note 5)	488,599	488,599
	14,747,582	15,070,924
Current portion of long-term debt	1,080,539	960,139
	<u>\$ 13,667,043</u>	<u>\$ 14,110,785</u>

Principal due within each of the next five years and thereafter on long-term debt is as follows:

2026	\$ 1,080,539
2027	1,115,943
2028	854,802
2029	818,175
2030	638,095
Thereafter	<u>10,240,028</u>
	<u>\$ 14,747,582</u>

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

10. POST-EMPLOYMENT BENEFITS AND COMPENSATED ABSENCES LIABILITY

The following table outlines the components of the College's post-employment benefits and compensated absences liabilities and related expenses:

2025					
	Post-employment benefits	Non-vested sick leave	Vested sick leave	Parental leave	Total liability
Accrued employee future benefits obligation	\$ 680,000	\$ 2,277,000	\$ -	\$ 85,200	\$ 3,042,200
Value of plan assets	(138,000)	-	-	-	(138,000)
Unamortized actuarial gains (losses)	94,000	(404,000)	-	-	(310,000)
Total liability	\$ 636,000	\$ 1,873,000	\$ -	\$ 85,200	\$ 2,594,200
2024					
	Post-employment benefits	Non-vested sick leave	Vested sick leave	Parental leave	Total liability
Accrued employee future benefits obligation	\$ 548,000	\$ 2,146,000	\$ -	\$ 73,704	\$ 2,767,704
Value of plan assets	(134,000)	-	-	-	(134,000)
Unamortized actuarial gains (losses)	107,000	(476,000)	-	-	(369,000)
Total liability	\$ 521,000	\$ 1,670,000	\$ -	\$ 73,704	\$ 2,264,704
2025					
	Post-employment benefits	Non-vested sick leave	Vested sick leave	Parental leave	Total expense
Current year benefit costs	\$ 129,000	\$ 218,000	\$ -	\$ -	\$ 347,000
Interest on accrued benefit obligation	1,000	79,000	-	-	80,000
Amortized actuarial losses (gains)	(13,000)	116,000	-	-	103,000
Total expense	\$ 117,000	\$ 413,000	\$ -	\$ -	\$ 530,000
2024					
	Post-employment benefits	Non-vested sick leave	Vested sick leave	Parental leave	Total expense
Current year benefit costs	\$ 29,000	\$ 171,000	\$ -	\$ -	\$ 200,000
Interest on accrued benefit obligation	1,000	63,000	-	-	64,000
Amortized actuarial losses (gains)	(5,000)	49,000	-	-	44,000
Total expense	\$ 25,000	\$ 283,000	\$ -	\$ -	\$ 308,000

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

10. POST-EMPLOYMENT BENEFITS AND COMPENSATED ABSENCES LIABILITY (continued)

The total expense for post-employment benefits and compensated absences is included in salaries and benefits on the Statement of Operations. The total amount paid during the year for post-employment benefits and compensated absences was \$200,504 (2024 - \$229,401).

The above amounts exclude pension contributions to the College of Applied Arts and Technology pension plan, a multi-employer plan, described below.

Retirement Benefits

CAAT Pension Plan

All full-time employees of the College, and any part time employees who opt to participate, are members of the Colleges of Applied Arts and Technology Pension Plan (the "Plan"), a multi-employer jointly-sponsored defined benefit plan for eligible employees of public colleges and other employers in Ontario. The College makes contributions to the Plan equal to those of the employees. Contribution rates are set by the Plan's governors to ensure long-term viability of the Plan. Since the Plan is a multi-employer plan, the College's contributions are accounted for as if the Plan were a defined contribution plan with the College's contributions being expensed in the period they come due.

Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates. The College does not recognize any share of the Plan's pension surplus or deficit as insufficient information is available to identify the College's share of the underlying pension assets and liabilities. As of January 1, 2025, the CAAT Pension Plan had increased its funding reserve to \$6.1 billion and is currently 124% funded on a going-concern basis. This means CAAT has \$1.24 set aside for the value of every dollar of pension benefit promised today and in the future. The College made contributions to the Plan and its associated retirement compensation arrangement in the amount of \$4,905,824 in 2025 (2024 - \$4,763,733), which has been included in salaries and benefits on the Statement of Operations.

Post-Employment Benefits

The College extends post-employment life insurance, health and dental benefits to certain employee groups subsequent to their retirement. The College recognizes these benefits as they are earned during the employees' tenure of service. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

10.

POST-EMPLOYMENT BENEFITS AND COMPENSATED ABSENCES LIABILITY (continued)

The major actuarial assumptions employed for the valuation are as follows:

- a) *Discount rate*
 The present value as at March 31, 2025 of the future benefits was determined using a discount rate of 3.2% (2024 – 3.5%).
- b) *Hospital and other medical*
 Medical premium increases were assumed to increase at 6.04% per annum in 2025 (2024 – 6.16%), grading down to 4.0% per annum in 2040.
- c) *Dental costs*
 Dental costs were assumed to increase at 4.0% per annum in 2025 (2024 – 4.0%).

Compensated Absences

Non-Vested Sick Leave

The College allocates to certain employees groups a specified number of days each year to use as paid absences in the event of illness or injury. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provide in their employment agreements. Accumulated days may be used in future years to the extent that the employees’ illness or injury exceeds the current year’s allocation of sick days. Sick days are paid out at the salary in effect at the time of usage. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

The assumptions used in the valuation of vesting and non-vesting sick leave are the College’s best estimates of expected rates of:

	2025	2024
Wage and salary escalation		
Academic full-time and partial load	2.5% in 2025 and thereafter	3% in 2024, 2.5% per annum thereafter
Support staff full-time	2.5% in 2025 and thereafter	3.0% in 2024, 2.5% per annum thereafter

The probability that the employee will use more sick days than the annual entitlement and the excess number of sick days used are within ranges of 0% to 23.5% (2024 - 0% to 23.5%) and 0% to 9.7% (2024 – 0% to 9.7%) respectively for age groups ranging from 20 and under to 65 and over in bands of 5 years.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

11. DEFERRED CONTRIBUTIONS

	2025	2024
Balance, beginning of year	\$ 258,582	\$ 109,881
Contributions received	104,728	86,325
Interest earned on contributions during the year	231,138	220,788
Unrealized gains (losses) on investments	203,595	115,756
Amounts recognized to revenue	(216,036)	(274,168)
Balance, end of year	\$ 582,007	\$ 258,582

Deferred contributions are comprised of:

	2025	2024
Scholarships, bursaries and awards	\$ 151,996	\$ 87,444
Endowment fund interest and unrealized gains (losses)	190,421	(57,905)
Joint employment stability reserve	239,590	229,043
Balance, end of year	\$ 582,007	\$ 258,582

12. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations. The changes in deferred capital contribution balances are as follows:

	2025	2024
Balance, beginning of year	\$ 48,766,147	\$ 52,028,701
Contributions received for capital purposes	7,246,995	1,525,685
Amortization of deferred capital contributions	(4,513,329)	(4,788,239)
Balance, end of year	\$ 51,499,813	\$ 48,766,147

13. EXTERNALLY RESTRICTED NET ASSETS

Externally restricted net assets include restricted donations received by the College where the endowment principal is required to be maintained intact. The investment income generated from these endowments must be used in accordance with the various purposes established by the donors. The College ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose in which they were provided.

Investment income on externally restricted endowments that was disbursed during the year has been recorded in the statement of operations since this income is available for disbursement as scholarships and bursaries and the donors' conditions have been met. The unspent portion of investment income is recorded in deferred contributions. Investment income on endowed assets recognized and deferred was \$124,340 and \$211,180 respectively (2024 - \$181,875 and \$149,457).

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

13. EXTERNALLY RESTRICTED NET ASSETS (continued)

Externally restricted endowment funds include grants provided by the Government of Ontario from the Ontario Student Opportunity Trust Fund ("OSOTF") and the Ontario Trust for Student Support ("OTSS"). Under these programs, the government matched funds raised by the College. The purpose of the program is to assist academically qualified individuals who, for financial reasons, would not otherwise be able to attend College.

Schedule of changes in endowment fund balances:

					2025	2024
	OSOTF I	OSOTF II	OTSS	Other	Total	Total
Fund balance, beginning of year	\$1,713,852	\$ 275,744	\$2,308,446	\$1,774,939	\$6,072,981	\$5,912,801
Cash donations received	-	-	-	144,685	144,685	160,180
Fund balance, end of year	<u>\$1,713,852</u>	<u>\$ 275,744</u>	<u>\$2,308,446</u>	<u>\$1,919,624</u>	<u>\$6,217,666</u>	<u>\$6,072,981</u>

Schedule of changes in expendable funds available for awards:

					2025	2024
	OSOTF I	OSOTF II	OTSS	Other	Total	Total
Balance, beginning of year	\$ 163,637	\$ (8,933)	\$ 79,853	\$ (85,100)	\$ 149,457	\$ 99,175
Accumulated investment income, net of direct investment related expenses	58,642	7,881	65,979	53,561	186,063	232,157
Bursaries awarded	(34,050)	(9,138)	(54,189)	(26,963)	(124,340)	(181,875)
Balance, end of year	<u>\$ 188,229</u>	<u>\$ (10,190)</u>	<u>\$ 91,643</u>	<u>\$ (58,502)</u>	<u>\$ 211,180</u>	<u>\$ 149,457</u>

14. INVESTMENT IN CAPITAL ASSETS

Investment in capital assets represents the following:

	2025	2024
Capital assets	\$ 97,327,518	\$ 88,848,186
Less amounts financed by:		
Deferred capital contributions	(51,499,813)	(48,766,147)
Long-term debt relating to capital assets	(14,258,983)	(14,582,325)
	<u>\$ 31,568,722</u>	<u>\$ 25,499,714</u>

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
Notes to Financial Statements
For the year ended March 31, 2025

14. INVESTMENT IN CAPITAL ASSETS (continued)

Changes in net assets invested in capital assets is calculated as follows:

	2025	2024
Purchase of capital assets	\$ 16,740,746	\$ 23,212,292
Principal payment of long-term debt	823,342	799,507
Less: advances of long-term debt	(500,000)	(7,000,000)
Less: proceeds on disposal of fixed assets	-	(175,046)
Less: amounts financed by deferred capital contributions	(7,246,995)	(1,525,685)
Add: impact of additional ARO	46,116	87,827
	\$ 9,863,209	\$ 15,398,895

15. INTERNALLY RESTRICTED FUNDS

The College restricts amounts from the net asset balance, as approved by the Board of Governors. Internally restricted net assets consists of the following:

	2025	2024
International Studies Programming	\$ 2,000,000	\$ 2,000,000
Domestic Studies Programming	3,350,000	350,000
Strategic Initiatives	25,650,000	25,650,000
Capital Infrastructure	19,600,000	19,600,000
Resourcing Requirements	3,500,000	3,500,000
Scholarships and Bursaries	7,034,962	1,599,110
	\$ 61,134,962	\$ 52,699,110

16. CONTINGENCIES

In the normal course of operations the College is in the process of dealing with a number of grievances that may go to arbitration. As of the date of financial statement preparation the likelihood and impact of these grievances on the College's financial statements is unknown. Should any costs be incurred as a result of the arbitration process, such costs will be expensed in the year of settlement.

In the normal course of operations the College is involved in certain legal matters and litigations, the outcome of which is not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

17. CANADORE STUDENTS' COUNCIL

Included in assets and liabilities at year end is \$4,129,699 (2024 - \$3,569,639) in student fees collected on behalf of Canadore Students' Council (the "CSC") and not disbursed during the year. On behalf of CSC the College disbursed funds in the amount of \$1,553,814 (2024 - \$1,117,547) for expenses incurred during the year on behalf of the College's students. These expenses and the associated fees collected have not been recognized in the College's statement of operations. In 2018, funds held in trust under the previous student council body representing Canadore College students in the amount of \$1,885,529 were disbursed to a newly appointed trustee, external to and independent of the College, representing CSC and the College. The assets held in trust are intended to be used for expenditures of a capital nature to enhance the educational experience of members of the Canadore community. A significant portion of these funds were disbursed to the College in support of the College's Sports Dome located at the Commerce Court Campus. As at March 31, 2025 these funds had a market value of \$215,897 (2024 - \$2,679,074).

18. THE CANADORE COLLEGE FOUNDATION

The Canadore College Foundation (the "Foundation") was created for the purpose of raising funds for capital and other purposes to assist the College in continuing to provide outstanding applied education. Funds received from the Foundation during the year totaled \$1,155,001 (2024 - \$163,491). The College has an outstanding receivable from the Foundation as at March 31, 2025 in the amount of \$1,013,996 (2024 – payable to the Foundation in the amount of \$217). The College provides support when required, office space, basic infrastructure and associated services, computer and other equipment, services of certain College departments in return for a management fee that is calculated on a quarterly basis in the amount of \$37,648 (2024 - \$56,627). The Foundation is not controlled by the College and therefore is not consolidated in these financial statements.

19. FINANCIAL SUSTAINABILITY

The College, as a public sector post-secondary educational institution, derives revenue from provincial grants and reimbursements and domestic student fees to deliver programs, courses and apprenticeships. In recent years grants and reimbursements have not increased at rates reflective of increased expenses to deliver these programs, while increases to student fees are subject to provincial approvals. Since 2015 the College has offered international student programs and courses and therefore been able to generate additional revenues in the form of international student fees. Together with this, and its private sector partnerships, the College has delivered academic student programming to international students that has resulted in favorable financial contributions to its overall operations. In fiscal 2024, Immigration, Refugees and Citizenship Canada announced restrictions on international student permits impacting the College's student allocation numbers and programs eligible for post graduate work permits. As a consequence of this decision by the federal government the College will realize a significant reduction in international student enrolment and as such international student fee revenues that have been relied on by the College in order to maintain positive operating results and at the same time make the necessary capital investments to be successful in its delivery of timely and relevant post-secondary educational programming.

The College receives approximately 12% (2024 – 13%) of its revenues from the Ministry of Colleges, Universities, Research Excellence and Security.

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Notes to Financial Statements

For the year ended March 31, 2025

20. COMMITMENTS

On May 30, 2016, the College entered into a fifteen year agreement with a private sector entity to deliver some of the College's international academic student programming. Included in expenses is \$81,550,963 (2024 - \$71,448,610) relating to this contract. It is anticipated that the terms of this contract will expire at the end of fiscal 2026.

The College is committed to minimum annual lease payments over the next five years for premises, equipment and vehicles as follows:

2026	\$ 1,930,588
2027	1,589,172
2028	1,196,636
2029	1,135,353
2030	1,120,537
	<u>\$ 6,972,286</u>

21. FINANCIAL INSTRUMENT RISK MANAGEMENT

Credit Risk

Credit risk is the risk of financial loss to the College if a debtor fails to make payments of interest and principal when due. The College is exposed to this risk related to its cash, debt holdings in its investment portfolio, other receivables and accounts receivable. The College holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the College's cash accounts are insured up to \$500,000 (2024 - \$500,000).

The College's investment policy operates within the constraints of the investment guidelines issued by the Ministry of Colleges and Universities and puts limits on the bond portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure. All fixed income portfolios are measured for performance on a quarterly basis and monitored by management on a monthly basis. The guidelines permit the College's funds to be invested in bonds issued by the Government of Canada, a Canadian province or a Canadian municipality having a rating of A or better, or corporate investments having a rating of A (R-1) or better. The maximum exposure to investment credit risk is outlined in note 2.

Accounts receivable are ultimately due from students. Credit risk is mitigated by financial approval processes before a student is enrolled and the highly diversified nature of the student population. The College measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the College's historical experience regarding collections. The amounts outstanding at year end were as follows:

CANADORE COLLEGE OF APPLIED ARTS AND TECHNOLOGY
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For the year ended March 31, 2025

21. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

	2025				
	Total	1-30 days	31-60 days	61-90 days	91-120 days
Government receivables	\$ 8,647,346	\$ 8,647,346	\$ -	\$ -	\$ -
Student receivables	215,393	12,704	18,895	64,659	119,135
Other receivables	9,957,576	7,929,878	1,367,784	71,585	588,329
Gross receivables	18,820,315	16,589,928	1,386,679	136,244	707,464
Less: impairment allowances	(80,000)	-	-	-	(80,000)
Net receivables	\$ 18,740,315	\$16,589,928	\$1,386,679	\$ 136,244	\$ 627,464
	2024				
	Total	1-30 days	31-60 days	61-90 days	91-120 days
Government receivables	\$ 5,559,162	\$ 5,559,162	\$ -	\$ -	\$ -
Student receivables	229,023	10,257	37,649	87,002	94,115
Other receivables	13,682,901	12,565,777	38,878	374,994	703,252
Gross receivables	19,471,086	18,135,196	76,527	461,996	797,367
Less: impairment allowances	(85,000)	-	-	-	(85,000)
Net receivables	\$ 19,386,086	\$18,135,196	\$ 76,527	\$ 461,996	\$ 712,367

Student receivables not impaired are considered collectible based on the College's assessment and experience regarding collections rates.

There have been no significant changes from the previous year in the exposure risk or policies, procedures and methods used to measure the risk.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk and equity risk.

The College operates within the constraints of the investment guidelines issued by the Ministry of Colleges Universities, Research Excellence and Security. The policy's application is monitored by management, the investment managers and the Board of Governors. Diversification techniques are utilized to minimize risk.

There have been no significant changes from the prior year in the exposure to risk or policies, procedures and methods used to measure risk.

Currency Risk

Currency risk relates to the College operating in difference currencies and converting non-Canadian earnings at different points in time at different foreign levels when adverse changes in foreign currency rates occur. The College does not have any material transaction or financial instruments denominated in foreign currencies.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

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21. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value of future cash flows of financial instruments because of changes in market interest rates. The College is exposed to this risk through its interest bearing investments, bank loans and long-term debt.

The College's guaranteed investment and bond portfolio has interest rates ranging from 0.85% to 11.35% (2024 – 1.00% to 12.35%) with maturities ranging from May 26, 2025 to April 23, 2046 (2024 – June 18, 2024 to April 23, 2046).

At March 31, 2025, a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of guaranteed investment certificates and bonds of \$55,868 (2024 - \$55,981). A 1% fluctuation in interest rates would have an estimated impact on interest expense related to the College's bank loans of \$282,660 (2024 - \$239,177) and no impact on interest income related to the College's other long-term receivable.

There have been no significant changes from the previous year in the exposure or risk or policies, procedures and methods used to measure risk.

Equity Risk

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The College is exposed to this risk through its equity holdings within its investment portfolio. At March 31, 2025, a 5% movement in the stock markets with all other variables held constant would have an estimated effect on the fair value of the College's investments of \$88,590 (2024 - \$183,541).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure risk.

Liquidity Risk

Liquidity risk is the risk that the College will not be able to meet all cash outflow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise. The following table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities):

	2025			
	Within 6 months	6 months to 1 year	1 to 5 years	over 5 years
Accounts payable	\$ 32,090,606	\$ -	\$ -	\$ -
Long-term debt	540,270	540,269	3,427,015	10,240,028
	\$ 32,630,876	\$ 540,269	\$ 3,427,015	\$10,240,028

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For the year ended March 31, 2025

21. FINANCIAL INSTRUMENT RISK MANAGEMENT (continued)

	2024			
	Within 6 months	6 months to 1 year	1 to 5 years	over 5 years
Accounts payable	\$33,418,157	\$ -	\$ -	\$ -
Long-term debt	480,070	480,069	3,908,435	10,202,350
	\$33,898,227	\$ 480,069	\$ 3,908,435	\$ 10,202,350

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

22. ASSET RETIREMENT OBLIGATION

The College's financial statements include an asset retirement obligation related to the remediation required for asbestos present in the building and townhouses located at the College Drive campus and the building located at Commerce Court and underground tanks located at the Commerce Court campus. The related asset retirement costs are being amortized on a straight line basis. This amount was determined based on total undiscounted expenditures of \$4,112,998 present valued at a discount rate of 3.95% over a period of fifteen years for the buildings that contain asbestos and four years for the underground tanks. Payment to settle the asset retirement obligations will occur at the end of their life in full. The other adjustments below represent an asset retirement obligation related to remediation required for asbestos present in two new buildings that were purchased by the College in this fiscal year. The obligation was determined based on total undiscounted expenditures of \$102,262 present valued at a discount rate of 3.95% over a period of three years for one building and five years for the other.

The carrying amount of the liability is as follows:

	2025	2024
Balance, beginning of year	\$ 2,463,910	\$ 2,573,603
Less: cash outlays	(973,414)	(344,448)
Add: accretion expense	366,917	146,926
Add: other adjustments	(33,251)	87,829
Balance, end of year	\$ 1,824,162	\$ 2,463,910

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For the year ended March 31, 2025

23. CONTROLLED NOT-FOR-PROFIT ORGANIZATION

The College controls First Peoples Circle on Education (the "Organization"). The Organization carries on activities in furtherance of Indigenous culture. First Peoples Circle on Education is incorporated under the Not-for-Profit Corporations Act, 2010. The College appoints the majority of the Organization's Board of Directors and funds earned by the Organization will be provided to the College for Indigenous scholarships and bursaries.

Financial summaries of the Organization as at March 31 are as follows:

	2025	2024
Financial position		
Total assets	\$ 200,211	\$ 2,524,853
Total liabilities	\$ 339,669	\$ 2,613,599
Total net assets	(139,458)	(88,746)
	\$ 200,211	\$ 2,524,853
Results of operations		
Total revenues	\$ 1,793,460	\$ 2,117,708
Total expenses	1,844,172	2,206,454
Excess of expenses over revenues	\$ (50,712)	\$ (88,746)
Cash flows		
Cash from operations	\$ 14,053	\$ 135,004
Increase in cash	\$ 14,053	\$ 135,004

There are no significant differences between the accounting policies followed by the College and the Organization.